# ADVANCING

**Montana Technological University** 



TUESDAY, OCTOBER 22, 2024 | COPPER LOUNGE | 3:00-4:00 PM



## TODAY'S AGENDA



Mission, Vision, Goals



Institutional Priorities



**Enrollment** 



Finance & Budget



Master Planning Process



Career Services



Celebrating Success



Looking Ahead



**Campus Searches** 



## **MISSION:**

As Montana's Special Focus Institution,
Montana Technological University provides a
transformative student experience by
developing leaders and advancing science,
engineering, and technology, with the
purpose of benefiting humanity while
meeting the changing needs of society.

## **VISION:**

To be the institute of opportunity and innovation.



## **OUR GOALS**





**Programs of Distinction** 



A Healthy and Vibrant Campus Ecosystem



# 2024-25 INSTITUTIONAL PRIORITIES

- Accreditation response/planning for the future
- Finalize institutional KPI's
- Brand messaging alignment with strategic plan
- DPA micro-credential program established
- Development of Tech Hub test bed
- Heating plant project completed
- Phase I LRBP plan defined programmatic pieces for Main & Engineering Halls
- Comprehensive master plan
- Feasibility study/campaign planning
- 125-year celebration planning
- Highlands College Dean search
- Chancellor search





## FALL 2024 ENROLLMENT UPDATE



## **OVERALL ENROLLMENT**

	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
<b>Total Headcount</b>	2,421	2,329	2,339	2,280	2,321	2,429
Undergraduate	2,200	2,110	2,130	2,092	2,134	2,224
Graduate	221	219	209	188	187	205
Gender						
Female	41%	41%	42%	40%	39%	41%
Male	59%	59%	58%	60%	61%	58%
Origin Address						
International	5%	4%	3%	2%	2%	2%
Montana	77%	80%	79%	79%	79%	79%
Other U.S. States	17%	17%	18%	19%	19%	19%
Residence Hall Students	315	323	361	416	436	465
New First Time + Transfers	531	488	530	510	528	613



## UNDERGRADUATE ENROLLMENT



### NORTH CAMPUS UNDERGRADUATE ENROLLMENT

	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
North Campus Undergraduate	1,493	1,431	1,474	1,437	1,435	1,497
Instate	1,153	1,148	1,191	1,151	1,136	1,182
Out of State	158	109	76	54	26	21
Western Undergraduate Exchange (WUE) & Advantage	182	174	207	232	273	294
New First Time	275	273	324	304	294	350
New Transfer	89	60	69	64	71	85
Retention	81%	79%	76%	81%	78%	



### SOUTH CAMPUS UNDERGRADUATE ENROLLMENT

	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
Highlands College	707	679	656	655	699	727
Dual Credits	312	324	339	331	354	385
Traditional Students	395	355	317	324	345	342
Highlands (less Dual Credit)						
Instate	368	334	283	280	291	290
Out of State	23	16	12	13	8	4
Western Undergraduate Exchange (WUE) & Advantage	4	5	22	31	46	48
New First Time	136	133	108	119	145	154
New Transfers	31	22	29	23	18	24
Retention	65%	63%	67%	65%	61%	



## **GRADUATE ENROLLMENT**

	Fall 2018	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
North Campus Graduate	253	221	219	209	188	187	205
Instate	98	76	83	65	59	48	66
Instate Distance	9	7	7	10	7	7	14
Out of State	2	2	2	3	21	43	44
Out of State Distance	105	102	100	91	81	79	74
TARA	39	34	27	39	10	-	-
WRGP	-	-	-	1	10	10	7





# CURRENT UNRESTRICTED REVENUE & METRICS

REVENUE	FY20	FY23	FY24	%Change		FY25	%Change
				1yr	5yr	Budgeted	1yr
State Support (base)*	\$15,639,208	\$15,654,173	\$16,789,008	7%	7%	\$17,952,744	7%
State Support (OTO)	\$82,155	\$1,258,211	\$77,930	-94%	-5%	\$564,710	625%
Net Tuition Revenue	\$12,727,415	\$10,826,004	\$11,221,547	4%	-12%	\$11,834,274	5%
Transfers/Other	\$772,937	\$1,070,821	\$1,026,870	-4%	33%	\$1,190,760	16%
<b>Total Operating Revenue</b>	\$29,221,715	\$28,809,209	\$29,115,354	1%	0%	\$31,542,488	8%
*includes campus base + earned portion of P	F				'		
Student FTE	2,031	1,906	1,915	0%	-6%	1,915	0%
Resident Students	1,581	1,502	1,474	-2%	-7%	1,474	0%
Non-resident Students	450	404	441	9%	-2%	441	0%
	•						
Key Metrics							
State % Share	55.3%	61.0%	60.0%	-1%	5%	61.0%	1%
State Support per Res FTE	\$9,892	\$10,422	\$11,390	9%	15%	\$12,180	7%

- State % Share budgeted for 61%, peer group median = 51%
- > State \$\$ per Resident FTE = \$12,180, MUS FY25 average = \$11,819



# CURRENT UNRESTRICTED EXPENDITURES & METRICS

EXPENDITURES	FY20	FY23	FY24	%Change		FY25	%Change
				1yr	5yr	Budgeted	1yr
Instruction	\$16,880,190	\$16,754,733	\$16,838,315	0%	0%	\$18,059,886	7%
Academic Support	\$1,785,845	\$1,652,047	\$1,960,414	19%	10%	\$2,220,511	13%
Student Services	\$3,714,417	\$3,922,499	\$3,996,653	2%	8%	\$4,344,183	9%
Institutional Support	\$2,378,926	\$2,259,249	\$2,162,458	-4%	-9%	\$2,498,502	16%
Operation & Maintenance	\$4,151,015	\$4,068,264	\$3,938,940	-3%	-5%	\$4,258,239	8%
Research	\$84,322	\$99,167	\$104,366	5%	24%	\$109,167	5%
Public Service	\$0	\$0	\$0	-	-	\$0	-
Scholarships	\$200,604	\$51,680	\$35,000	-32%	-83%	\$52,000	49%
Total CU Exp (net of waiver)→	\$29,195,319	\$28,807,639	\$29,036,146	1%	-1%	\$31,542,488	9%
Student FTE	2,031	1,906	1,915	0%	-6%	1,915	0%
Key Metrics							
% Instruction Exp	57.8%	58.2%	58.0%	0%	0%	57.3%	-1%
% Instruct/Acad/Stud Ser	76.7%	77.5%	78.5%	1%	2%	78.1%	0%
<b>Expenditures per Student</b>	\$14,375	\$15,114	\$15,162	0%	5%	\$16,471	9%

- ➤ Instruction comprises 57% of total expenditures BOR target = 50%
- % Instruction + Aca Support + Stud Service is 78% BOR target = 70%



### FISCAL YEAR 2025

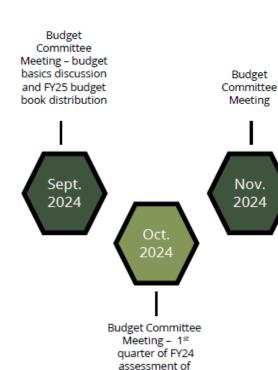
#### **Montana Tech**

#### ALL FUNDS SUBJECT TO BOARD OF REGENTS APPROVAL FISCAL YEAR 2025

Actual FY 2024	Budgeted FY 2025	Dollar Change Actual 2024 to Budgeted 2025	Percent Change Actual 2024 to Budgeted 2025
!			
\$ 29,036,146	\$ 31,542,488	\$ 2,506,342	9%
23,667,227	27,516,273	3,849,046	16%
7,479,470	9,159,867	1,680,397	22%
6,142,978	6,577,523	434,545	7%
266,378	210,500	(55,878)	-21%
7,610,009	9,581,619	1,971,610	26%
\$ 74,202,208	\$ 84,588,270	\$ 10,386,062	14%
	\$ 29,036,146 23,667,227 7,479,470 6,142,978 266,378 7,610,009	\$ 29,036,146 \$ 31,542,488 23,667,227 27,516,273 7,479,470 9,159,867 6,142,978 6,577,523 266,378 210,500 7,610,009 9,581,619	Budgeted FY   Actual 2024 to Budgeted 2025     \$ 29,036,146   \$ 31,542,488   \$ 2,506,342     23,667,227   27,516,273   3,849,046     7,479,470   9,159,867   1,680,397     6,142,978   6,577,523   434,545     266,378   210,500   (55,878)     7,610,009   9,581,619   1,971,610



### MONTANA TECHNOLOGICAL UNIVERSITY



revenues and

expenses

Assessment of FY26-27 Executive Budget impact to Montana Tech

Begin modeling various budgets based on projections

Budget Committee Meeting

Proposals for new postitions for FY26 submitted to Executive Budget Committee

Jan.

2025

#### **Budget Process Timeline FY26**

estimate expenses
based on review
Deans/Dept. heads

Calculate T/F increases based on enrollment projections and estimated expenditures

Budget Director/VCAF

Budget Committee Meeting

Mar.

2025

Budget Committee Meeting – review strategic funding and possibilities funding

Board of Regents votes on any tuition and/or fee increase

May

2025

Budget loaded to UM



Budget
Committee
Meeting –
initial review of
Executive
Budget for
FY26-27
biennium

Dec.

2024

Budget Director/VCAF review budget line items with Deans/Dept. heads focusing on personnel

Feb.

2025

Budget Committee Meeting Budget Director/VCAF calculate potential of strategic funding

Apr. 2025

Budget Committee Meeting – review estimate expenses and proposed budget allocations Budget Committee Meeting – Budget Committee finalizes budget recommendations for referral to Executive Budget Team

lune

2025

Executive Budget Team finalizes budget to OCHE

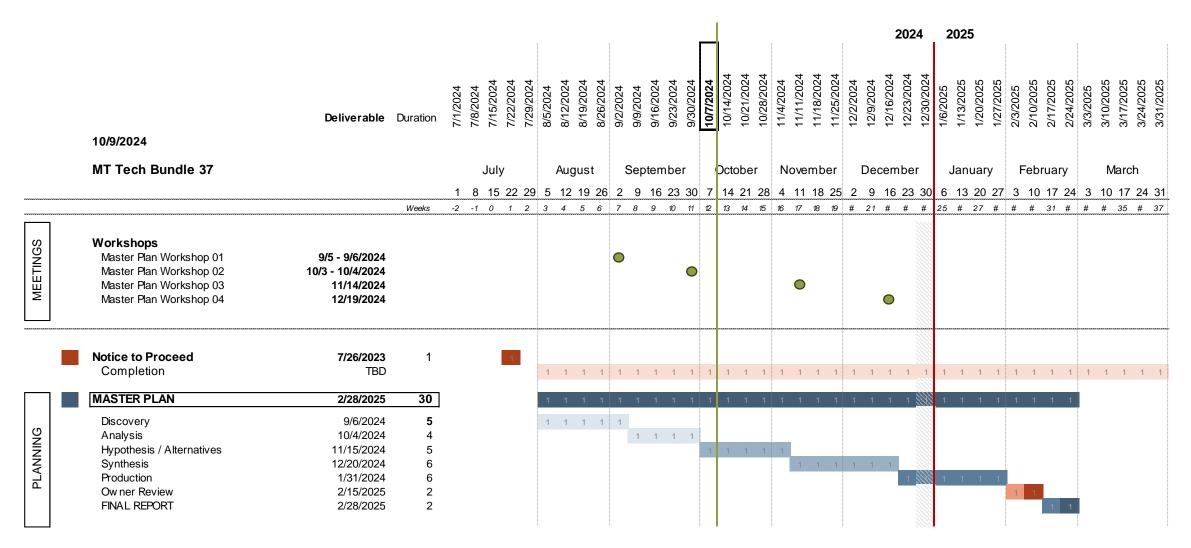
**Budget submitted** 



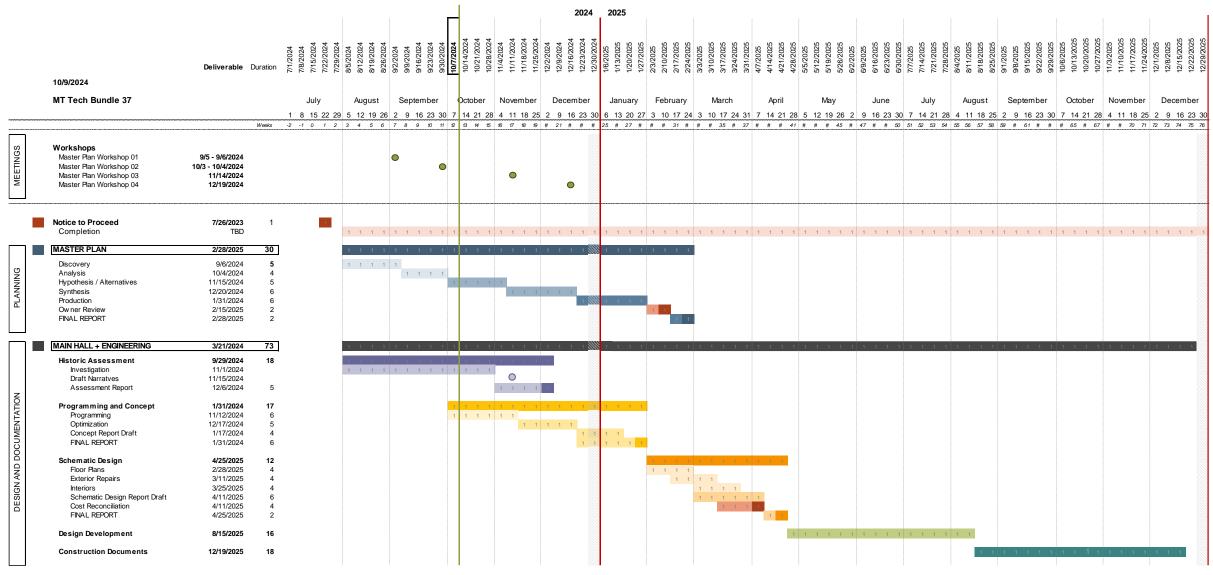
Master Planning Process Update



## MASTER PLAN SCHEDULE



## MASTER PLAN SCHEDULE



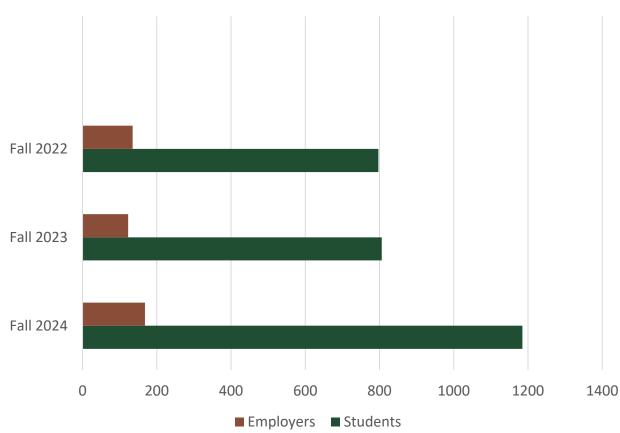


## CAREER SERVICES



RECORD-BREAKING CAREER FAIR

#### **CAREER FAIR ATTENDANCE**





## PARTNER PROGRAM

- Employer Perks
  - Dedicated parking
  - Two tables
  - Front of Career Fair placement





## **FUTURE PLANS**

#### **Career Fair Future Plans:**

- Use student IDs
- Print badges onsite
- Easily moves from employerstudent

#### **Career Services Futures Plans:**

- More Career Services Staff
  - Increased capacity
  - Active employer outreach
  - Expand partner program
  - Student focused support





# **CELEBRATING SUCCESS**

- \$6.5 million DPA grant
- First student Fulbright
- Completion of Phase III of the Steam Tunnel Project
- Planning for renovation of Main & Engineering Halls
- Jerry Schuyler awarded Chancellor's Award of Distinction
- Walk to School Day
- Hosted over 200 attendees at Trades & Technology Day
- Celebrated Homecoming and Family Weekend







Congratulations to Sarah North Wolfe and Sean Ryan on being named a 20 under 40 awardee, which recognizes 20 outstanding community members under the age of 40.











Congratulations to Dr. Scott Rosenthal on being named a 2024 Montana Tech Distinguished Alumnus **LOOKING AHEAD** 

• **10/29:** Wellness Fair

 10/31: Campus Store Halloween Contest, RHA Blood Drive, and Trick-or-Treat Off the Street in Prospector Hall

• **11/8** Mining Banquet

• **11/15 & 22:** Tech Day

• 11/21-22: Board of Regents (Bozeman)

• **12/3:** Giving Tuesday

• 12/6: Campus Winter Stroll

• **12/9:** Late Night Breakfast for Students

• 12/13: Line Rodeo, Order of the Engineering, & Commencement Reception

• **12/14:** Nurse Pinning & Commencement

• 12/17: Holiday Brunch

• **12/19:** Holiday Party



## **SEARCH UPDATES**









**Highlands College Dean** 



